LABOMAR Mid&Small in London 2022

London, March 31, 2022





TODAY SPEAKERS

WALTER BERTIN

CLAUDIO DE NADAI



Founder & CEO

Founded Labomar in 1998 from the "Farmacia Bertin"

Member of Assindustria Veneto Centro since 2012

Graduated in pharmaceutical science and completed a Master degree in Lean Mangement



IR & Board Director

Consultant for Labomar since 2007 on financial strategy and Board Member since 2018, he led the asset deal of ImportFab and Welcare

After 13 yars as CFO and General Manager of an Italian SME and a past entrepreneurial experience in agri-food, he founded BModel (corporate finance boutique)



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CLAUDIO CRESPAN



CFO

Joined Labomar Group in 2021 and appointed as CFO

15 years in extensive previous experience as CFO and M&A in international structured Companies, previous experience in a big4 Audit Firm.

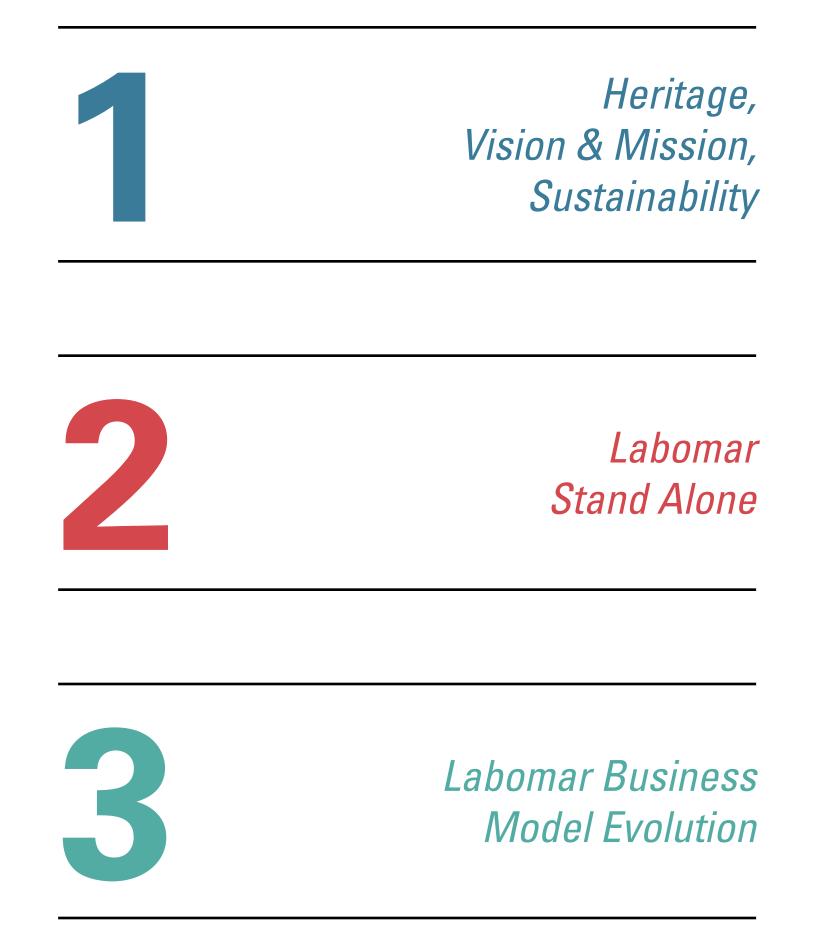
Vice President of ANDAF North East (CFO association)











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2021 Financial Statements and 2022 Guidance

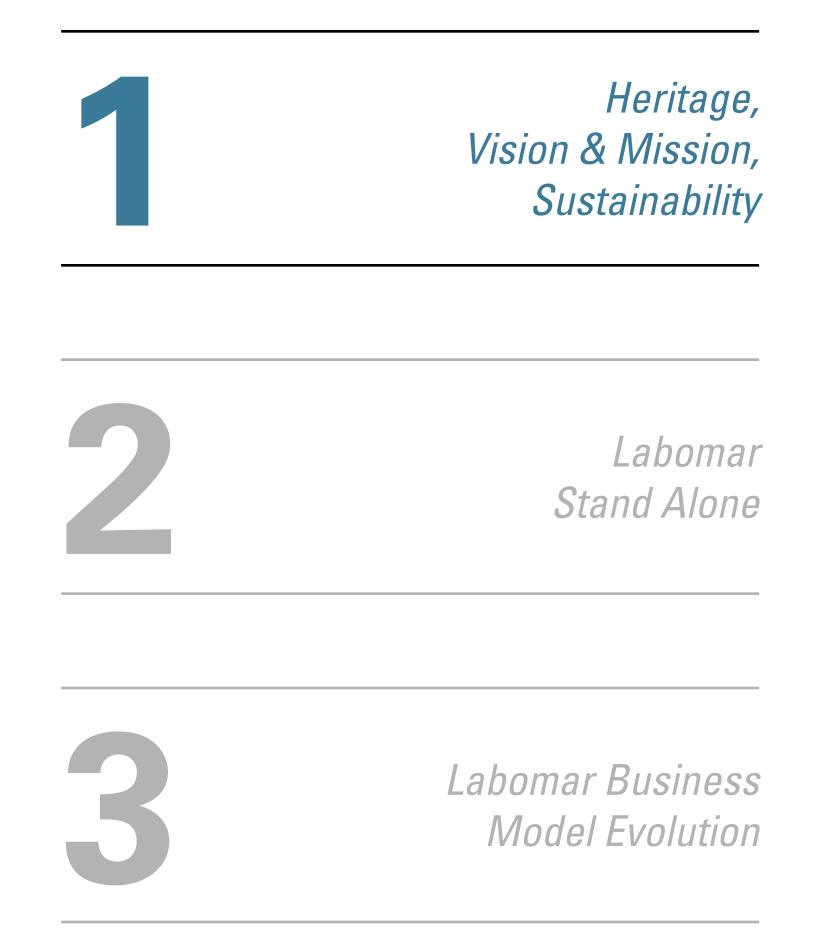


Focus Single Controlled Companies









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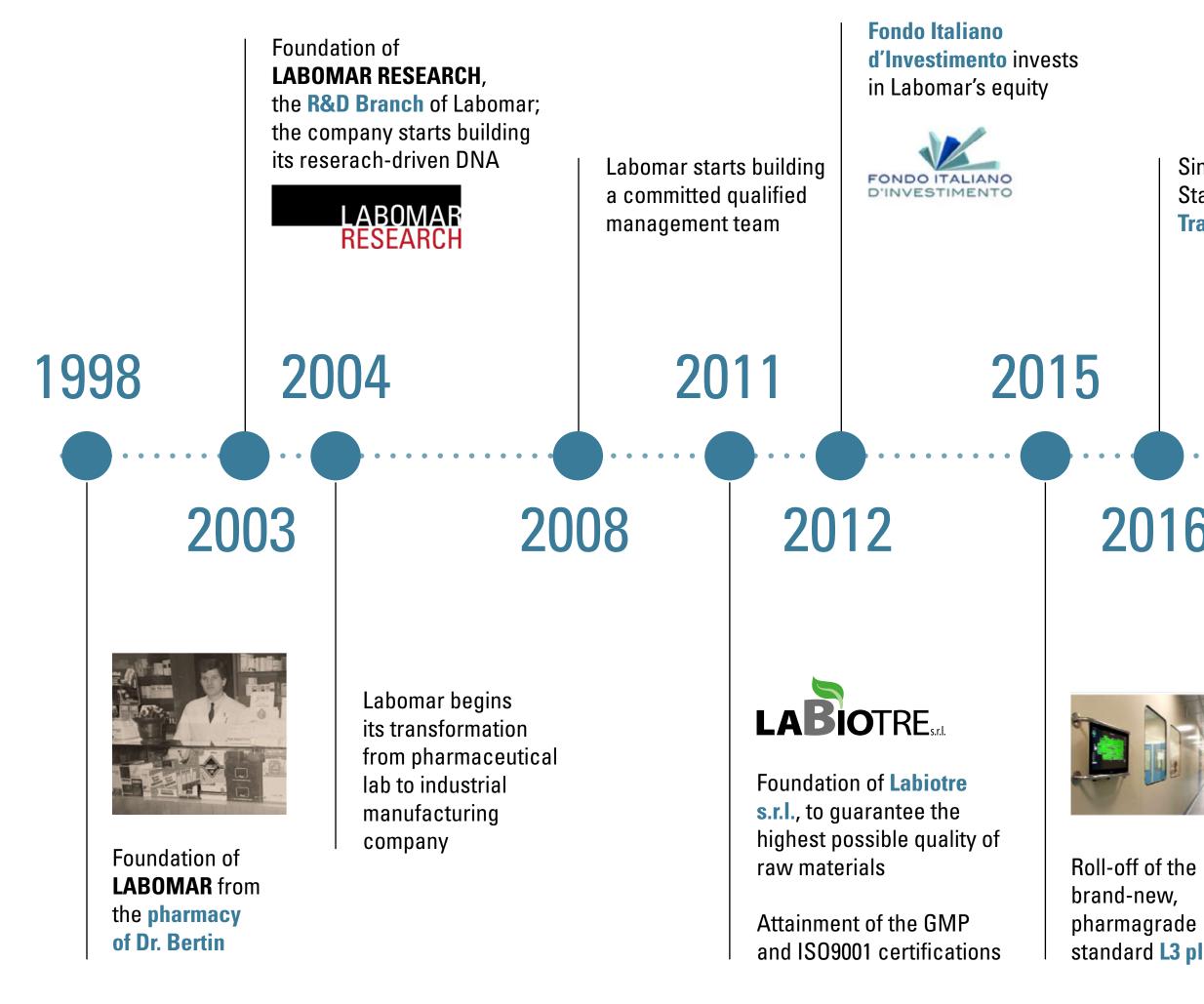
2021 Financial Statements and 2022 Guidance

Focus Single Controlled Companies





HERITAGE



Source: Management



November, acquisition of Importfab, Canada-based Pharma CMO

Equity investment (5%) in **Project Zero** srl, devolping vertical farming techniques for vegetal extracts

Establishment of Herbae sri (now **Labomar Next sri**) **2020**

Since 2016 Start of the Lean **Transformation** process

2018

2016



standard L3 plant

Juanuary Dr Bertin **buys back** minorities and owns 100% of Labomar

2019

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2021

July

Acquisition of the majority of Welcare **Research srl**, Italian company specialized in wound healing medical devices

September

Set up of Labovar srl, a commercial company that will sell online in the Chinese market

Acquisition of the 17,6% of Labiotre srl.

With this partecipation, Labomar owns 48,8% of Labiotre srl.

November Labomar owns 100% of Labiotre srl

December

Labomar exercises call option and acquires an additional 7% of Welcare Research srl, increasing its stake to 70%



August Statue Change

October Listing on Milan stock exchange

COMING SOON L6 new headquarter and production plant construction











VISION & MISSION



We work together with passion, to conceive and manufactureproducts and services for well-being, with respect to the environment.

We innovate with courage, proud to belong to a great family

Source: Management





We improve well-being and the quality of people life









SUSTAINABILITY



Source: Management

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We strongly believe in sustainability







SUSTAINABILITY - 2ND LABOMAR IMPACT REPORT



GOALS

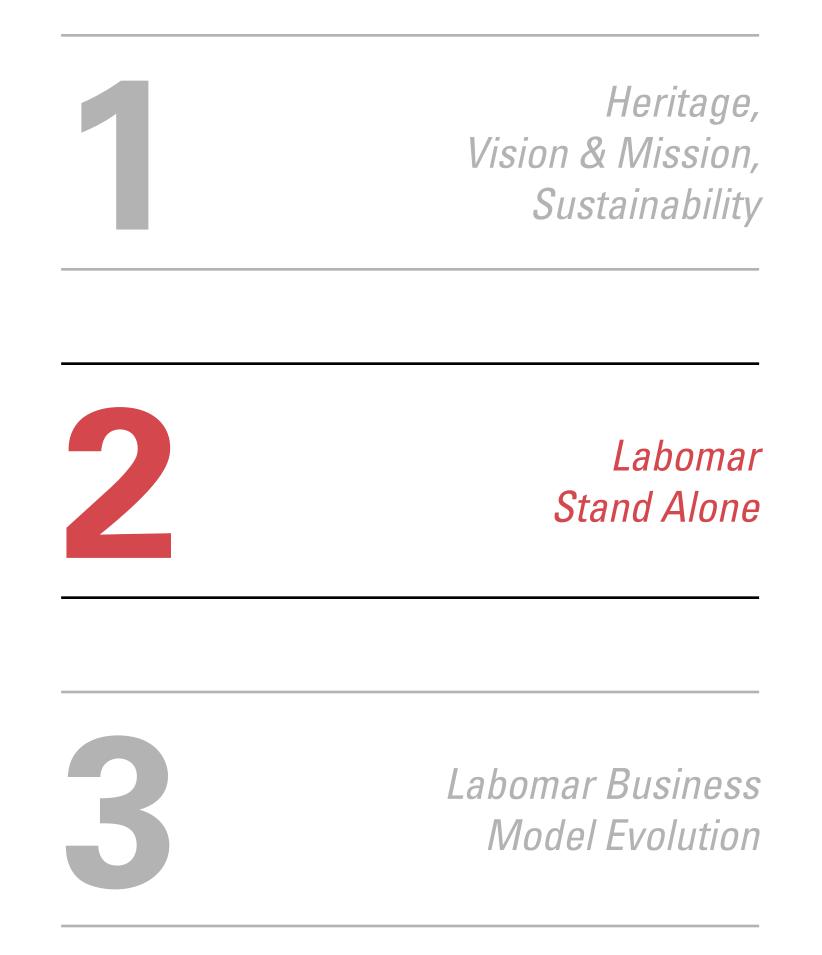
Source: Management











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2021 Financial Statements and 2022 Guidance

Focus Single Controlled Companies







Labomar is a One Stop Shop CDMO, able to produce a wide range of nutraceutical products, medical devices, foods for special medical purposes, both taylor made and ready to sell





A wide range of pharmaceutical forms and therapeutical areas makes up our taylor made offer

FORMS	2021
Liquids	35,09%
Tablets	24,96 %
Powders	21,43%
Capsules	9,30%
Others	6,47%
Microtabs	1,36%
Gel&Creams	0,81%
Softgel	0,59%
Total	100%

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THERAPEUTICS AREAS	2021
Others	23,27%
Probiotics	17,22%
Gastroenterology	12,39%
Vitamins & Minerals	10,02%
Cough & Cold	7,51%
Sleep and stress Disorders	7,00%
Cardiovascular	6,16%
Energy	4,42%
Antiox	4,17%
FSMP	3,14%
Immunity	2,49%
Gynecology	2,22%
Total	100%



Note: Data only referred to Labomar stand alone (2021)



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READY TO SELL PORTFOLIO



Source: Management

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13

2





This is possible thanks to Labomar Innovator DNA and its pro-active scientific marketing activities

Source: Management



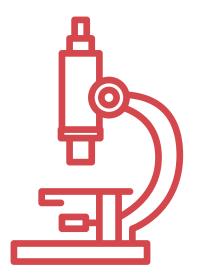
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INNOVATOR DNA AND PRO-ACTIVE SCIENTIFIC MARKETING



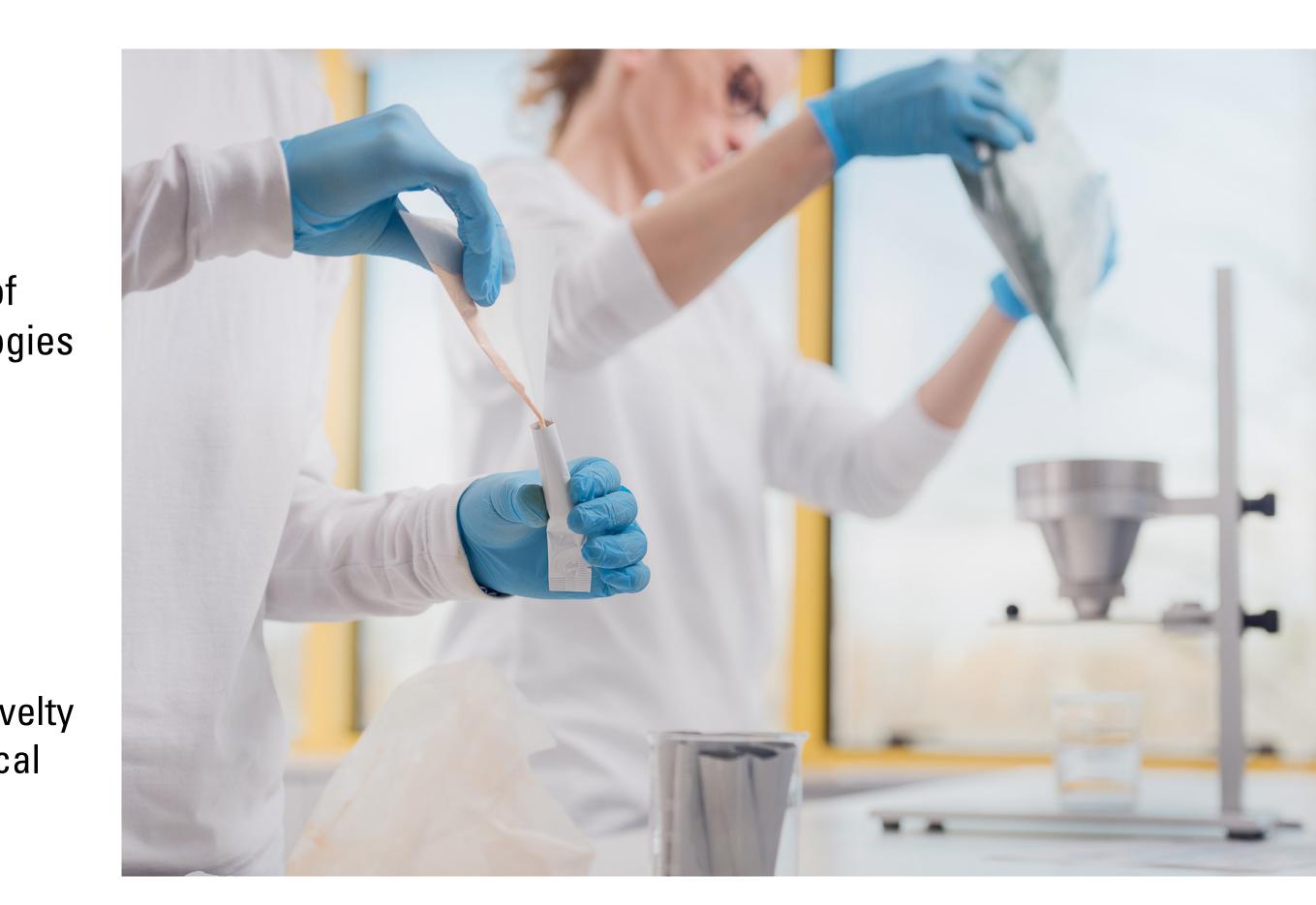
INNOVATOR DNA

Labomar core activities consist on scientific research and development of constantly new and patented technologies



SCIENTIFIC MARKETING

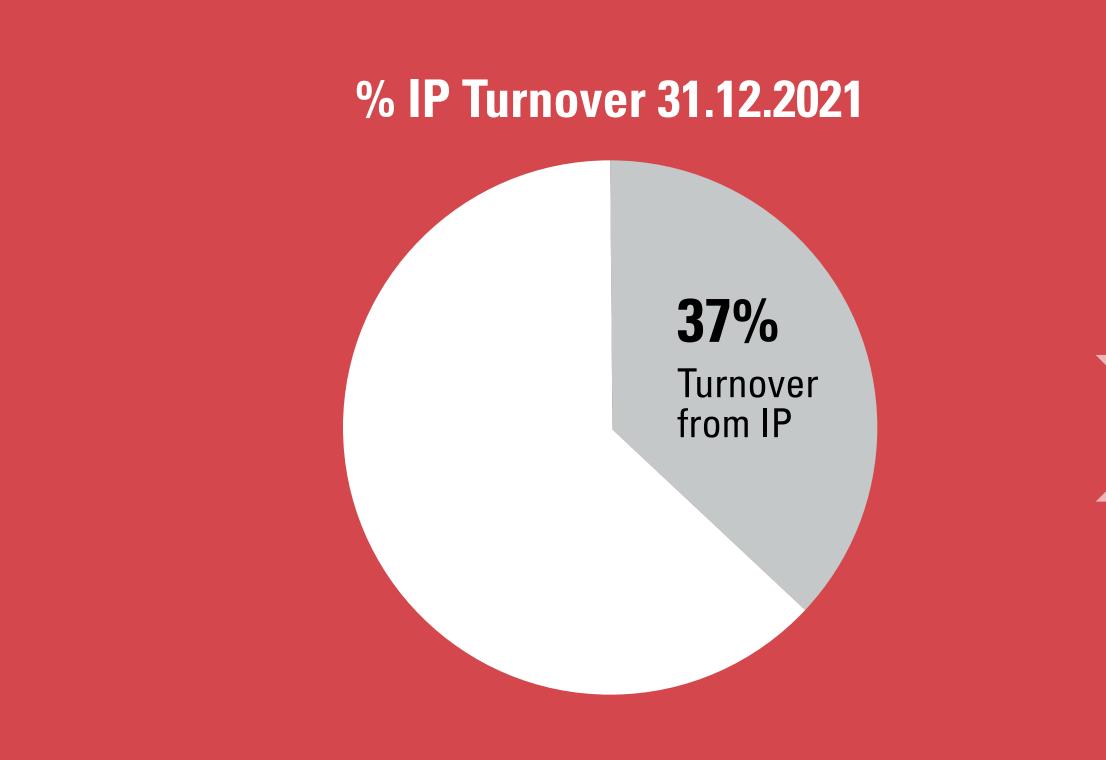
Labomar constantly invests in scientific marketing research in order to bring novelty to the market and give scientific technical support to the commercial proposition







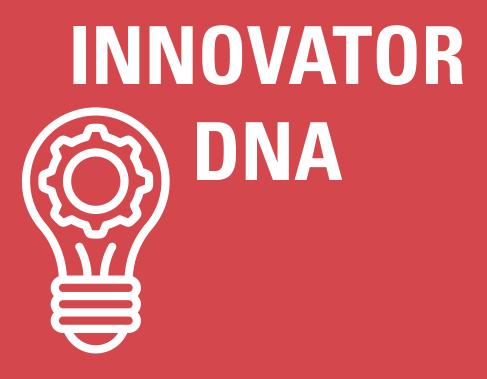
FOCUS ON R&D



Source: Management





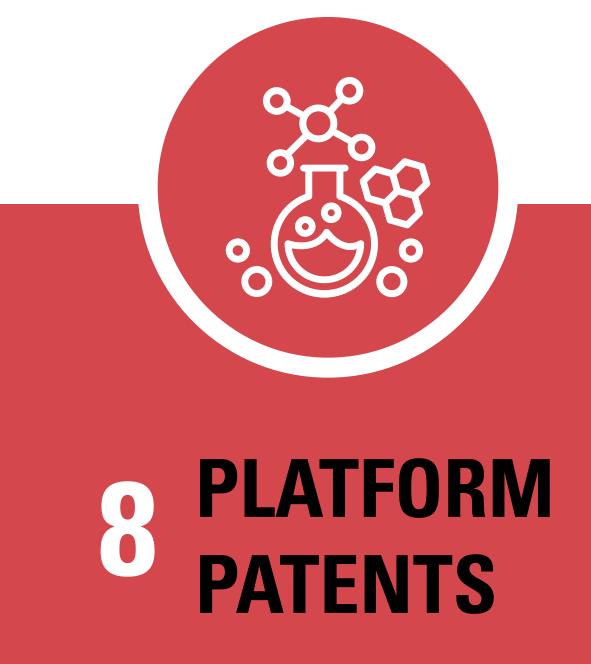


Note: Data only referred to Labomar stand alone (2021). In 2020, the % were 30% Turnover from IP, 70% Others

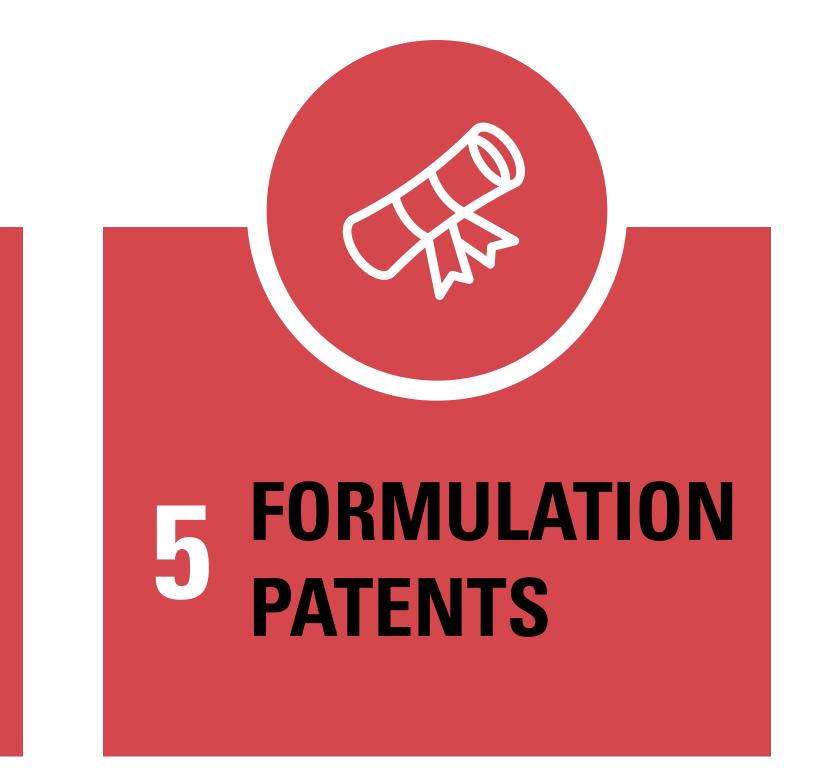




FOCUS ON R&D





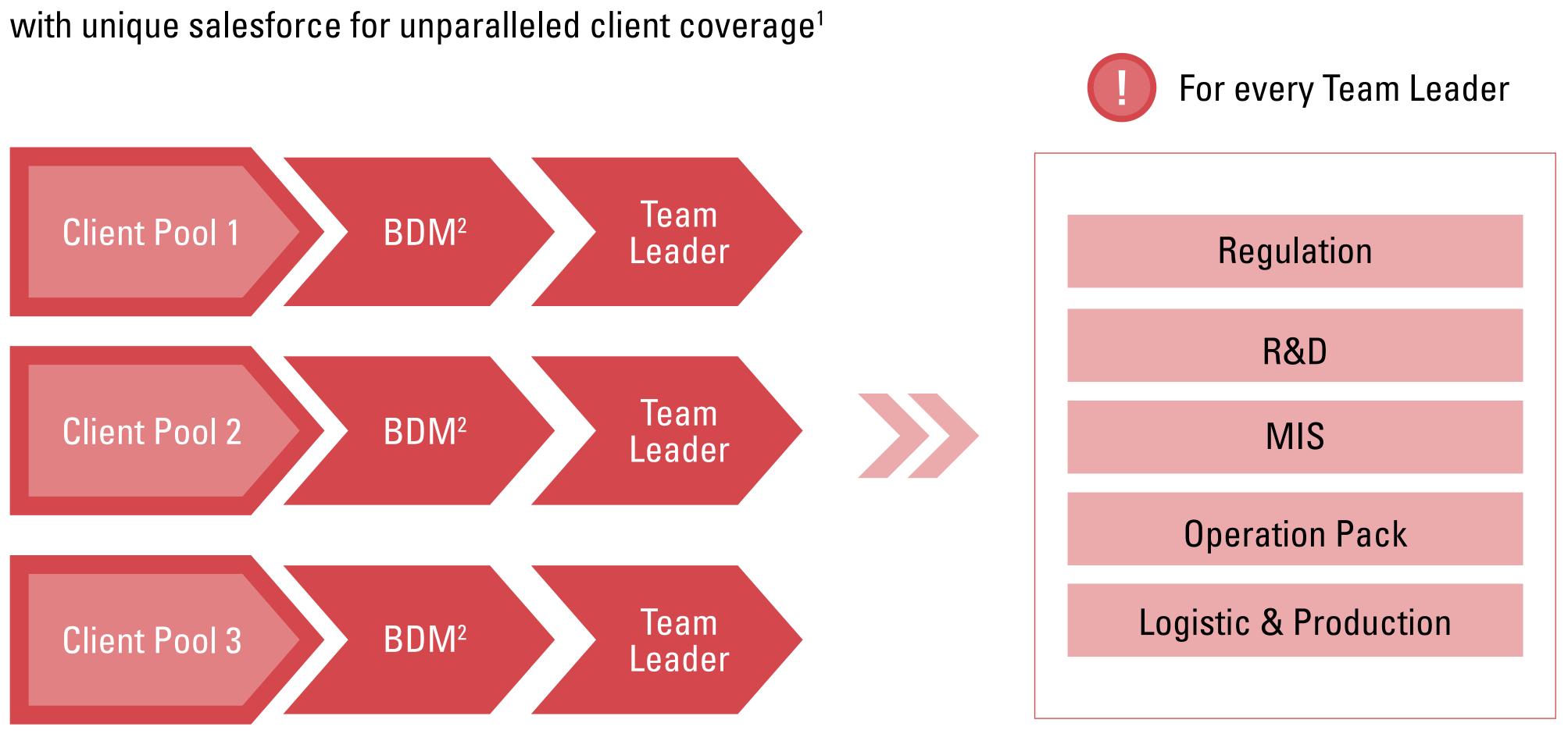


LABOMAR R&D activities focus on developing PATENTS AND TECHNOLOGIES, aiming to improve the DELIVERY OF POORLY ABSORBABLE SUBSTANCES





SALES TEAM



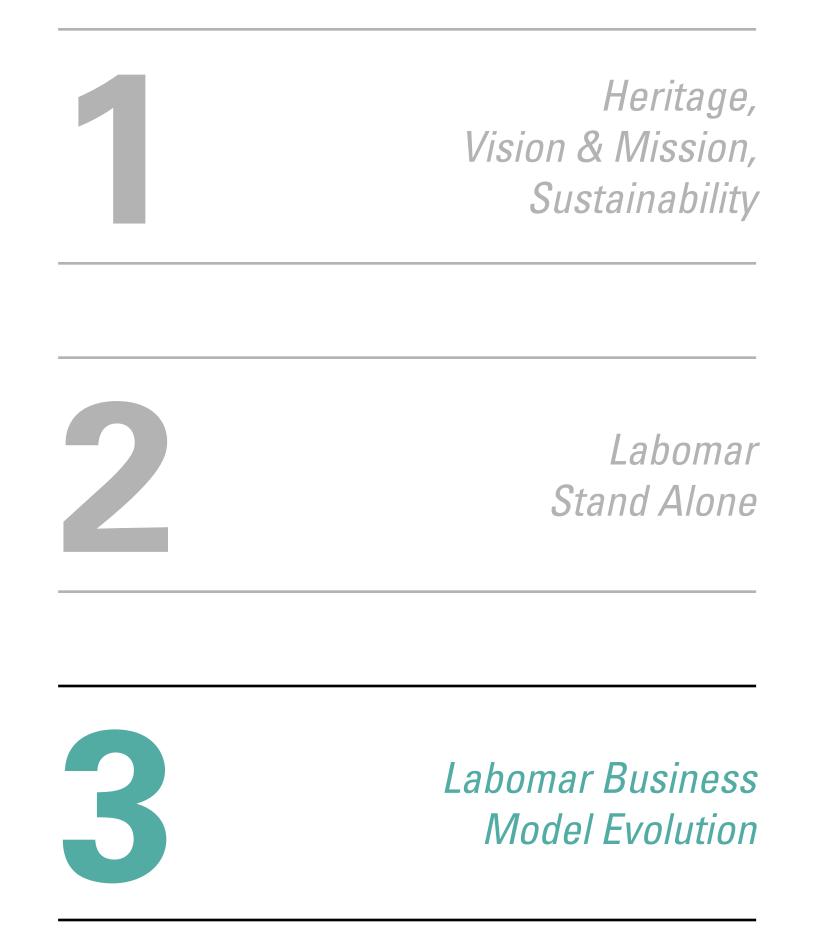
1. Only referred to Labomar stand alone

2. "BDM" means "Business Development Manager"









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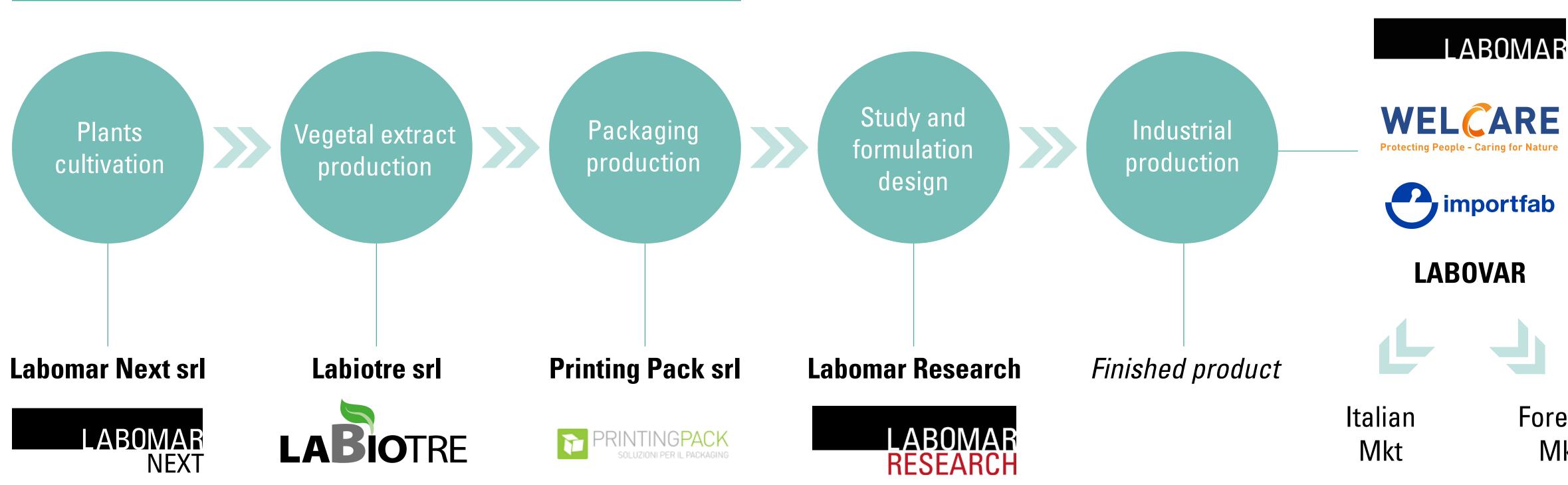
Labomar, through the M&A Process carried out in the last years, is becoming a system integrator with a presence on the entire value chain

I ABOMAE





AUTONOMOUS FURTHER MARKET OPPORTUNITIES











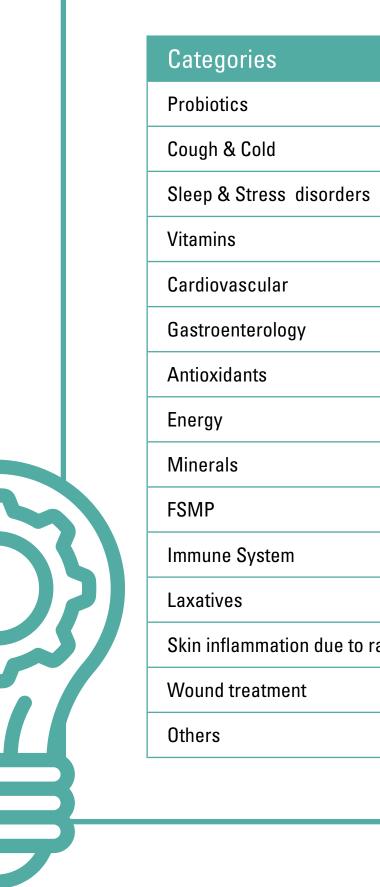












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All pharmaceutical form and all therapeutics areas

adio/chemio therapy	
auto/chemio therapy	

LIQUIDS	Syrup, Suspension, Emulsion, Nanoemulsion, Extemporaneus Solutions
TABLETS	Chewable, Swallowable, Microtablets 3mm, Sublingual, Film covered, Modified release, Multilayer, Gastro-resistant
POWDERS	Soluble, Orodispersible, Granulated, Gastro-resistant
CAPSULES	Hard capsules, animal and vegetal origin, softgel capsules
WET WIPES AND GLOVES	Premoistened, sterile gauze and glove
OTHER	Creams, Gels, Ointments, Lotions







Go to Market

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LABOVAR





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Example of products

AND	CLARACIAN CRUBICATION Restriction	ACTIVE CLEANSE ®	Alumier:
	BIOCHE TAS	<section-header><section-header></section-header></section-header>	Recovery Balm Post Procedure Treatment Baume post-traitment 50 mL / 1.7 fl oz e









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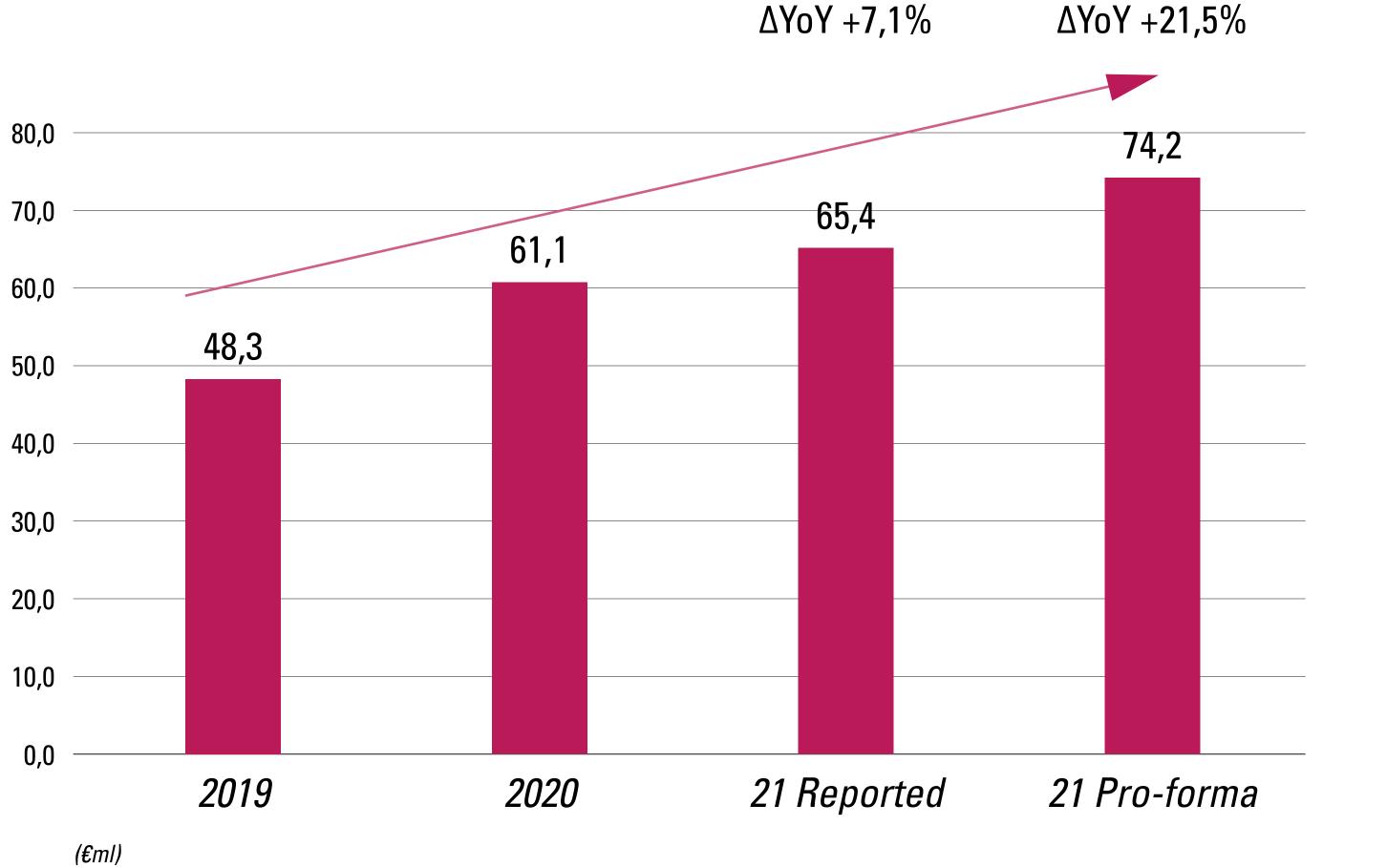


Focus Single Controlled Companies





GROUP REVENUES



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Revenues «Reported» growth YoY: + 7,1%

Revenues «Like-for-like» growth YoY: + 0,6%

New companies contribution: € 3,9 ml

Full year Revenues of the new «perimeter»: € 74.2 ml

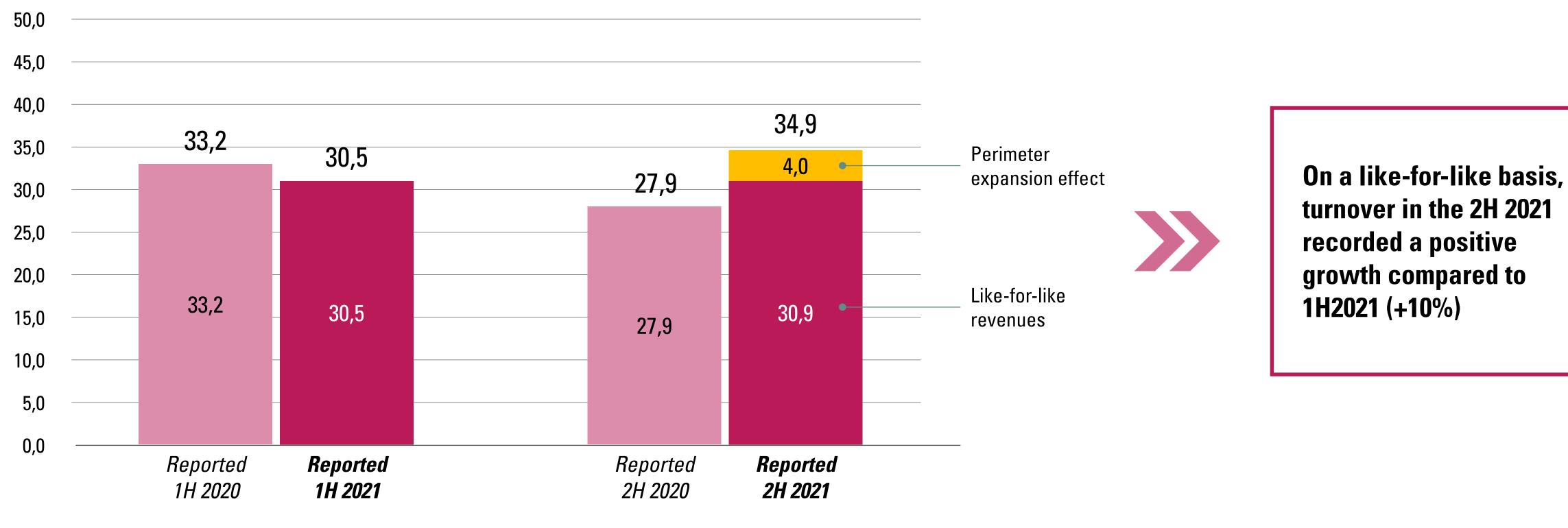






1H / 2H PERFORMANCE | GROUP REVENUES

TURNOVER



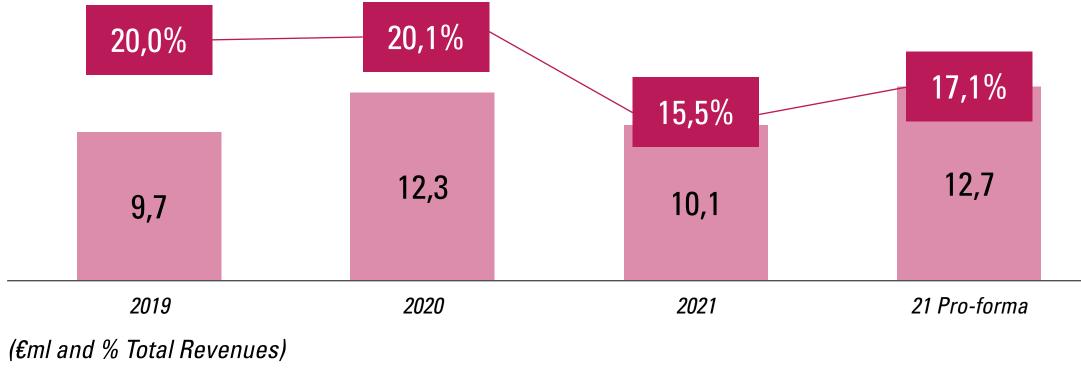
(€ml)

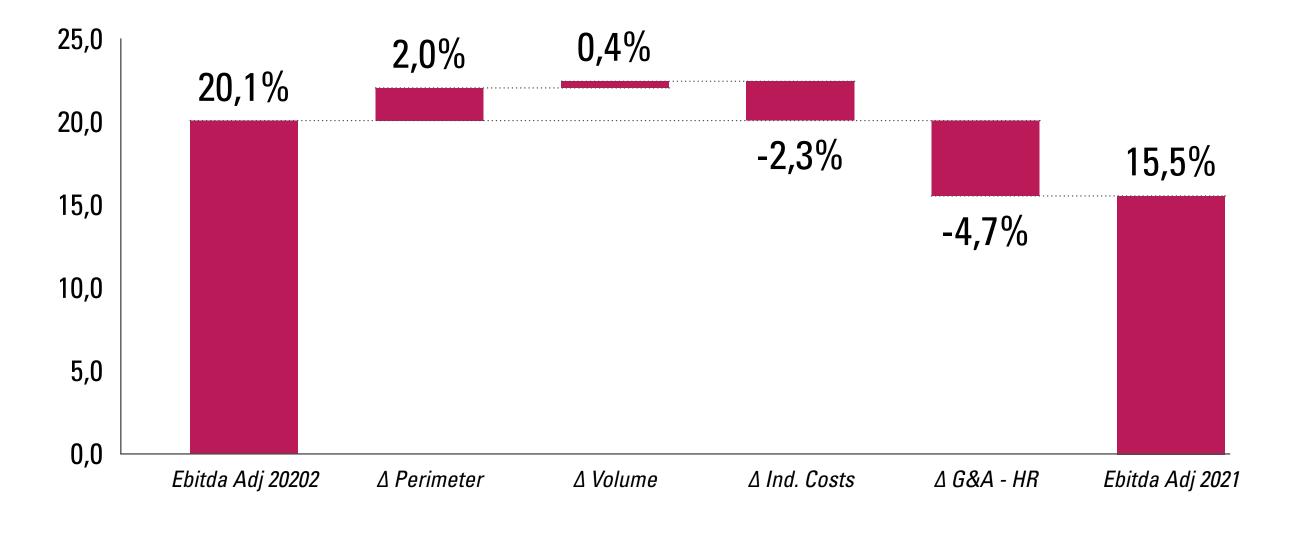






GROUP EBITDA ADJUSTED





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New companies contribution: € +1,3 ml (reported basis)

% Difference on 2020%:

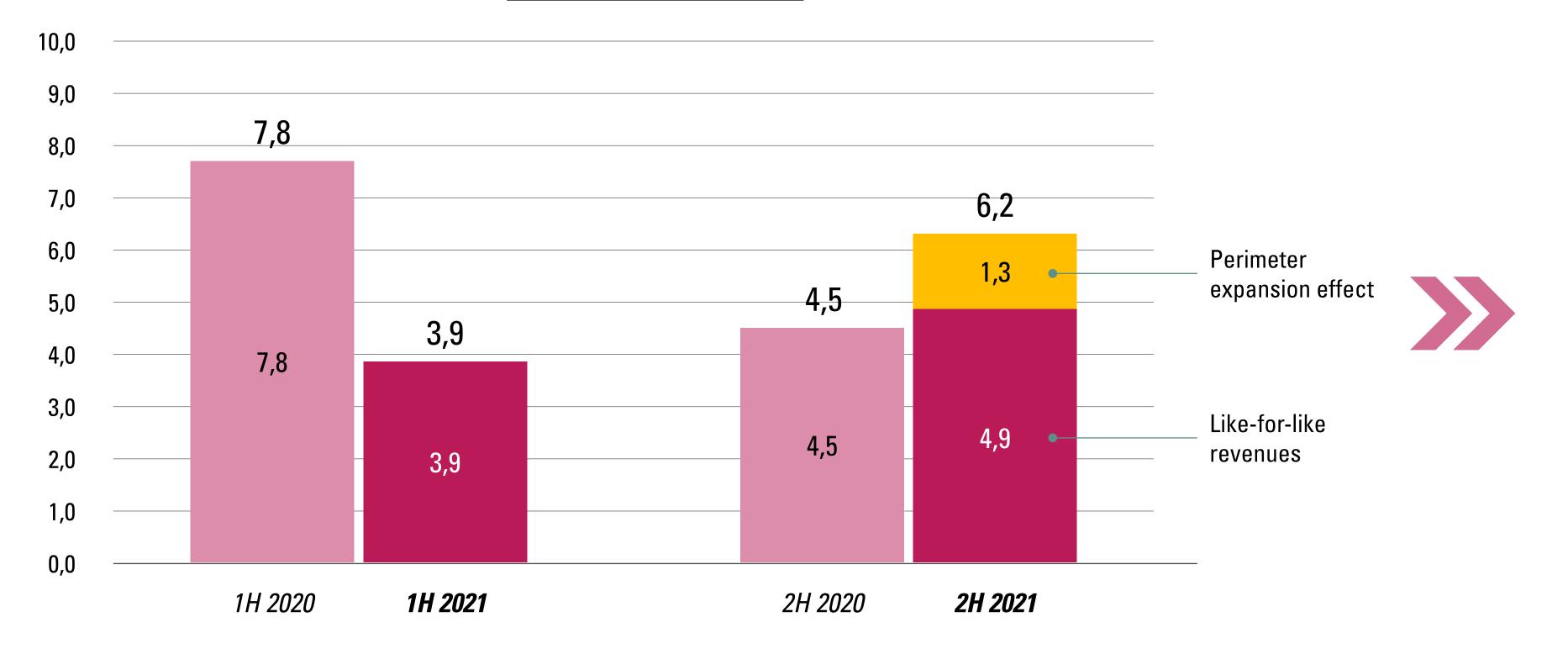
- Different product mix and lower 1 Margin
- Lower R&D chargeback
- Renforcement on Top Management and Structure





1H / 2H PERFORMANCE | GROUP EBITDA ADJ

EBITDA ADJUSTED



^{(€}ml and % Total Revenues)

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On a like-for-like basis, 1) EBTDA Adj in the 2H 2021 recorded a significant growth compared to 1H2021 (+23,2%); 2) The perimeter expansion add 1,3ml.€ of EBITDA; **3) compared to 2020**, while in 1H EBITDA is significantly reduced (from 7,8 to 3,9 ml.€), in **2H** the growth is almost 9 points (2H 2021/2020)

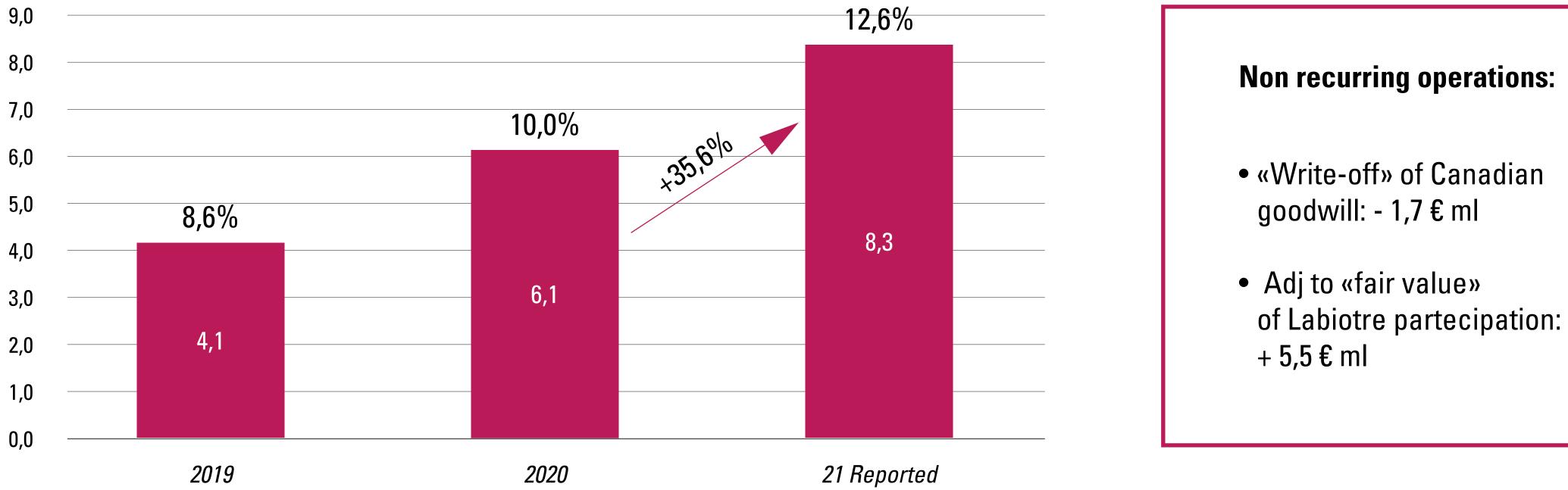






GROUP NET INCOME

GROUP NET INCOME



(€ml and % Total Revenues)





Labomar Group Revenues and EBITDA 2021 is very closed to IMI and CFO estimates, as for their last Researches.

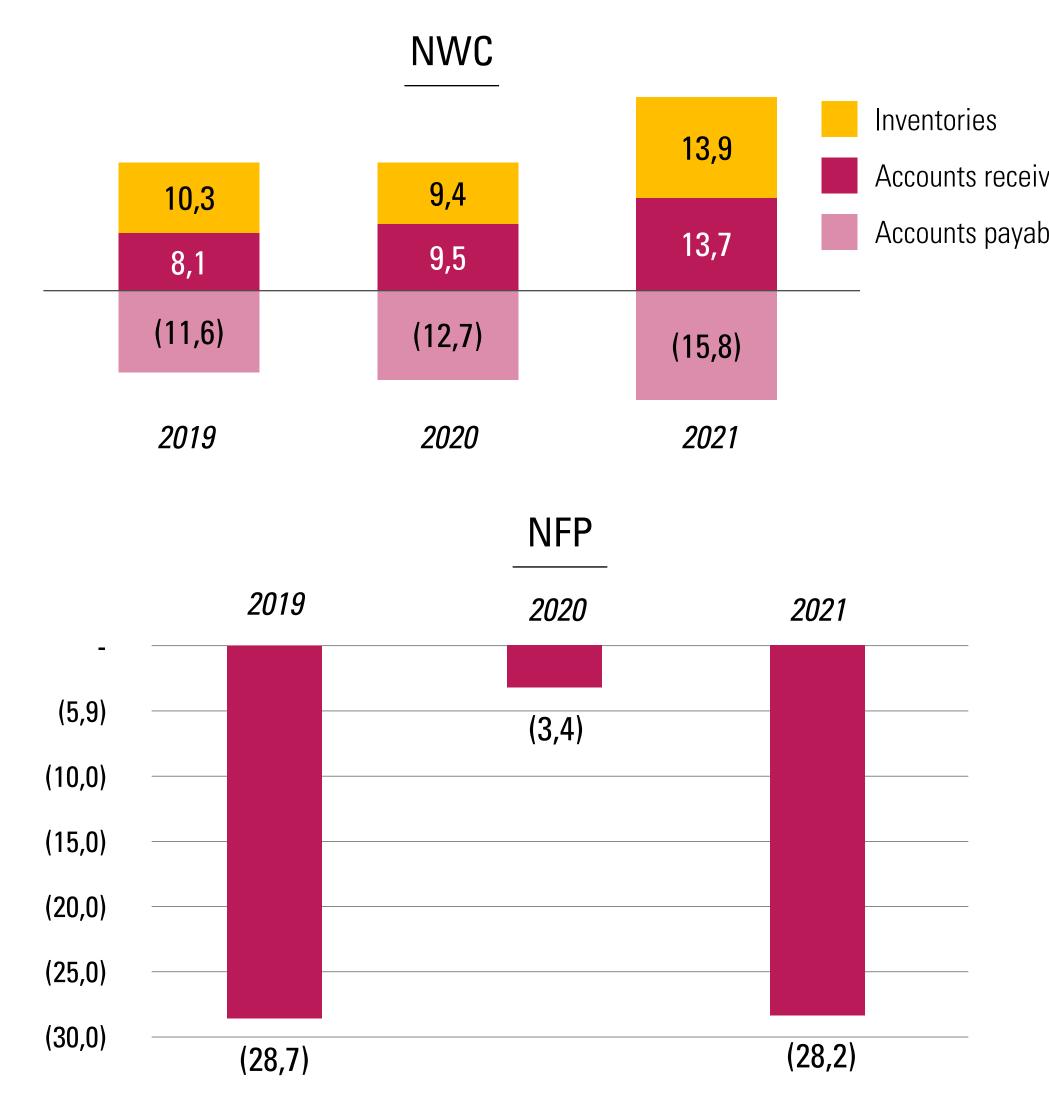
(€ml)	Labomar figures	IMI & CFO Consensus
REVENUES	65,4	65,9
EBITDA Adj	10,1	10,65

Source: Intesa Sanpaolo Research (2022.02.03), CFO SIM Research (2022.01.21)





GROUP NET WORKING CAPITAL | NET FINANCIAL POSITION



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	Total	6,9	6,3	11,8
	Accounts payable	(11,6)	(12,7)	(15,8)
able	Accounts receivable	10,3	9,4	13,9
ivable	Inventories	8,1	9,5	13,7
		2019	2020	2021

Inventories increase:

- Prevent shortage of Raw Material
- New companies: € + 2,3 ml

Trade Account receivable increase:

- Different timing on invoicing
- New companies : € + 2,0 ml

Trade Account payable increase:

- Effect of the higher stock inventory
- New companies : € 1,8 ml

NFP increase:

- € 19,0 ml for new acquisitions (70%Welcare; 68,8%Labiotre)
- € 7,2 ml new liability for the option of Welcare residual shares (30%)
- € + 1,4 ml carried in by new companies





Payout dividend 2021 = euro ml

Net profit 2021 is higher than 2020, but this is linked to the effect of the financial revaluation.



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Starting point 2021 74,2 ml. € of group pro-forma revenues, with a double digit growth YoY +21,5%

What about 2022?

There are some problems related to the particular economic, sanitary and political context we are going through.

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Difficulties in the procurement of some raw materials (lengthening of times and increase in costs);

Some operational problems still related to Covid-19 (i.e. absence of workers due to positivity, fewer visits than usual by Medical Representatives to Prescribers and Pharmacists, ...);

Russia-Ukraine War impact





HOW LABOMAR FACES THESE SITUATIONS?

Reinforcing its procurement organization & searching continuosly new back up suppliers

Managing to incentive a lower absenteeism rate & organizing a 'long bleachers' of temporary workers

Avoiding any Russian or Ukrainian addition, either in Customers or in Suppliers

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Focus Single Controlled Companies





FOCUS ON SINGLE CONTROLLED COMPANIES



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a BLUE OCEAN Project

for a more responsible and sustainable production, in accordance with



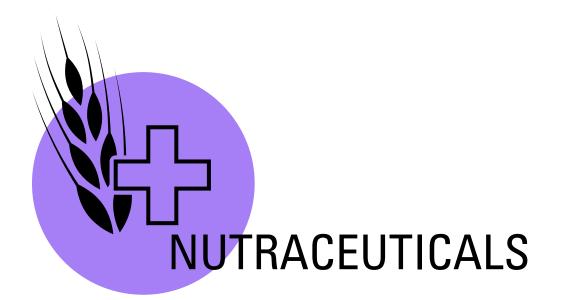






The Company studies solutions derived from specific plants rich

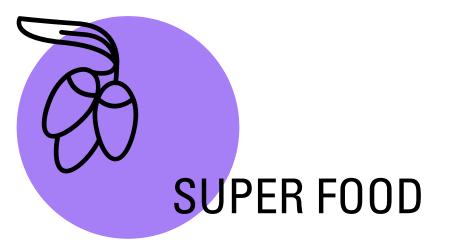
raw materials, ingredients







in active ingredients that could support and give ideas to R&D Dept.











Next generation nutraceutical ingredients

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3 ONGOING R&D PROJECTS:



Medical Cannabis

Micro greens







a strategic integration upstream of the supply chain

Labiotre aim is the manufacturing of botanical extracts with a full control on the value chain, in order to guarantee the highest qualitative standards.

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Source: www.labiotre.com

IABOMAR

FOCUS ON SOFT-GELS

A brand new plant, built with the highest quality standards, that offers flexibility of the batch sizes, owing to the different production lines, thanks to the deep expertise of the technicians involved in the manufacturing process.







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a boost for internationalization and complementary business

It develops safe, effective and innovative solutions to prevent and solve skin infections and lesions related to hygiene and pathologies.



10% of yearly turnover is invested in R&D and production capacity









A CLEAR CROSS SELLING SYNERGY WITH A BRANDED

Product development, regulatory assistance, manufacturing for

More than 20 foreign markets (i.e. well based in Middle East)

Market channels: hospitals, hospices, house assistance, pharmacy

I ABOMAB







an Highway for North American presence

It manufactures semi-solid and liquid products and it is, essentially, a benchmark for modern, efficient production, assured through the use of highly performing equipment.

PHARMACEUTICAL FORMULATIONS

COSMETIC and cosmeceutical products

NUTRACEUTICAL dietary supplement manufacturing













Labomar Synergies with ImportFab:

Labomar R&D dept offers a lot of production solution to Importfab, to be realized and distributed in Canada and North America through its current customers and prospects LABOM

Opportunities for Labomar to serve its typical customers that distribute in Canada and North America, thanks to Importfab manufacturing capabilities and its certifications.









WHO

Labomar in partnership with Sesa (EuroNext Star Public Company, 2,2 bn.€ of revenues), reference player in Italy in technological innovation and digital services for the business segment, through its controlled Company Adiacent, specialised in digital e-commerce platforms and digital marketing for international enterprises on the Far East Market.

WHAT

New.Co. (51% Labomar) focused on the development of Chinese Nutraceutical Market.

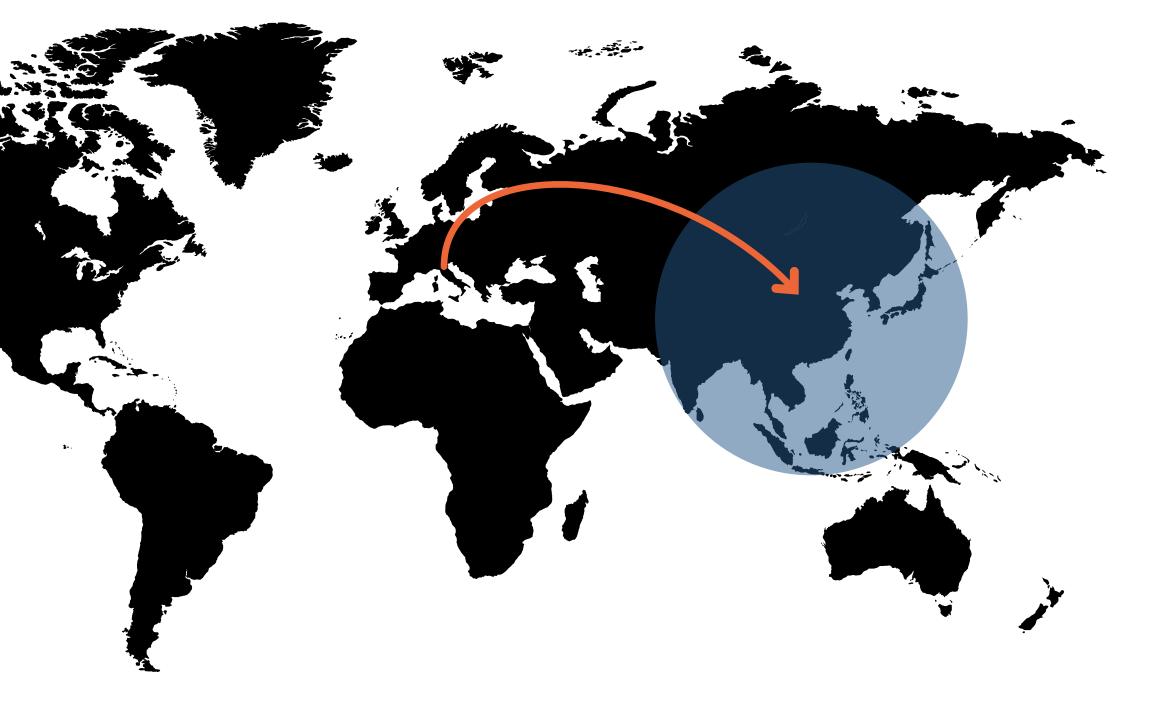
First revenues from 2H 2022

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A great opportunity to operate in one of the largest marketplaces in the world (China),

Bringing top-quality and branded products in a business model focused, firstly, on digital sales platforms (T MALL)

And opening phisical distribution channels, as a next step.





GLOBAL REACH



Not only cross selling, but also geographical expansion

Geographical revenues breakdown (2021)*:

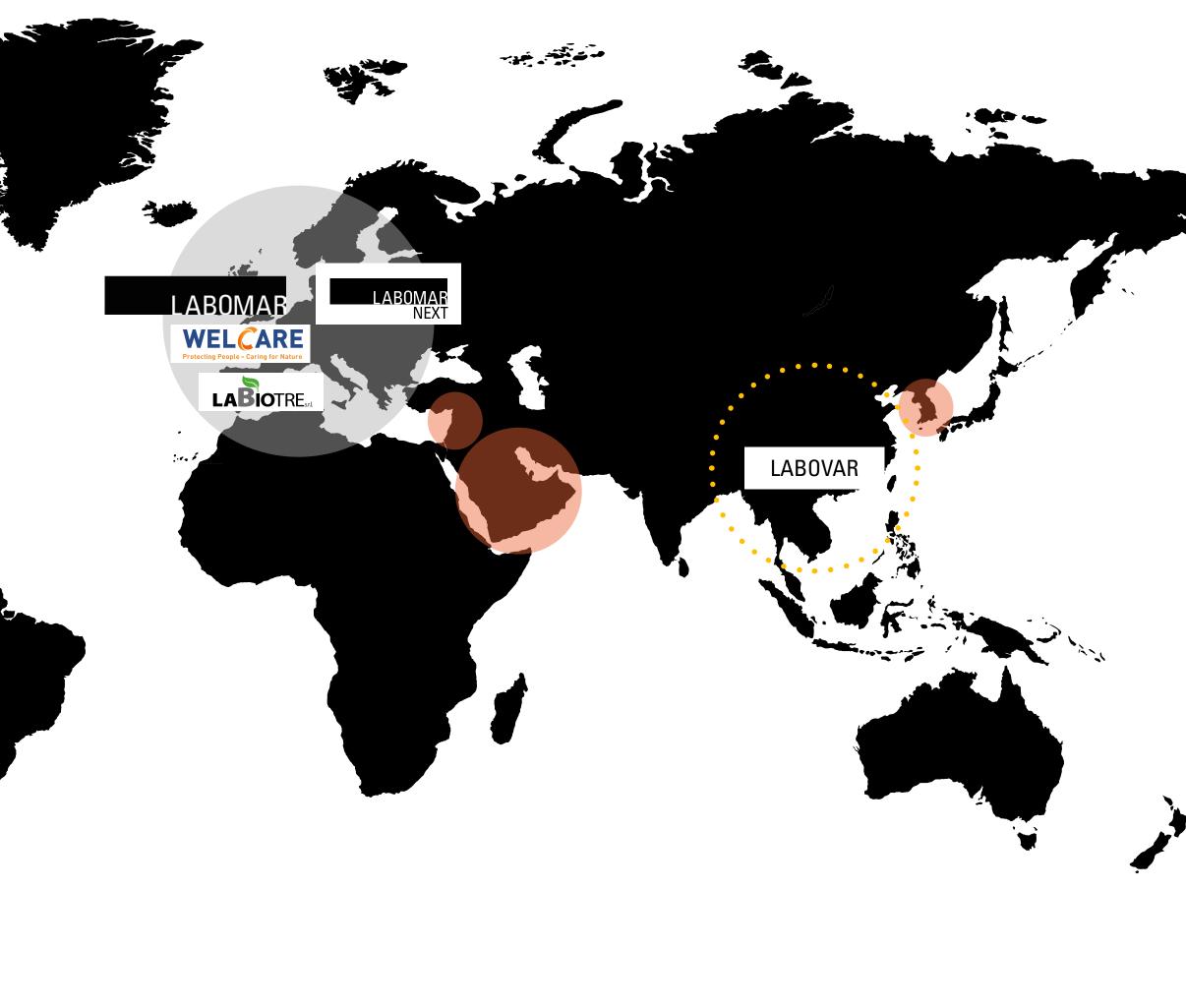
Italian Mkt= **61,1%** Foreign Mkt= **38,9%**

importfab

T.

Source: Financial Statement Labomar Group 2021

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Thank you for your attention!

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